

## **Agenda**

# Certified Financial Supervisor (CFS) Core Curriculum Program

October 16 & October 21 – November 1, 2024

Toronto







**Course Objectives**: The Toronto Centre Core Curriculum Program is designed to help prepare future leaders of financial sector supervisory agencies. As financial systems become increasingly integrated, as innovation and competition spread within and between different industry sectors, and as new players enter the market and disrupt traditional business models, successful supervisory agency managers need to have a broad-based understanding of the objectives, principles and best practices for regulating and supervising the banking, insurance, securities, and pensions industries.

The Core Curriculum Program offers a comprehensive foundation in this essential knowledge. Designed and delivered by former senior supervisors of the different financial sectors, the course builds graduates' capacity to provide effective leadership in their agencies and to advocate for sound regulation and supervision with political and industry leaders and other stakeholders. The course utilizes Toronto Centre's proven interactive approach to learning by extensive use of group activities and case studies.

The Core Curriculum Program is one of the core modules for participants pursuing Toronto Centre's Certified Financial Supervisor (CFS) certification. It is also open to participants who are not pursuing the CFS certification. An examination will be administered during the program for all participants.

**Who Should Attend**: The program is designed for mid- to senior-level staff and managers involved in regulatory and supervisory activities. Participants should have at least three years of working experience in financial sector supervision, analysis, or policy, and be proficient in English.

**Method of Delivery**: The course will be delivered in-person in Toronto, Canada. A virtual orientation session on program overview and the Toronto Centre Program Platform (TCPP) system will be held on Wednesday, October 16<sup>h</sup>.

**Required Pre-Reading**: Pre-reading will be required. Materials will be sent out to registered participants at least two weeks before the program starts.

ALL PROGRAM TIMES BELOW ARE REFERENCED TO TORONTO TIME, EASTERN DAYLIGHT TIME (EDT)

| Virtual Orientation Session – Wednesday, October 16, 2024 |  |
|---|--|
| 9:00am -<br>9:30am  | Welcome, CFS Program Structure and CC Program Overview  Phang Hong Lim, Senior Director, Supervisory Guidance, TC  Juan Alfaro, Program Director, TC |
| 9:30am -<br>10:00am                                       | Live Demo to TC Programs Platform (TCPP)  Neha Sharma, Program Coordinator, TC   |
| 10:00am -<br>10:30am                                      | Live Demo on Quizzes and Exam (on TCPP)  Ashley Thompson, Project Coordinator, TC  |
| 10:30am   | End of the virtual orientation session   |

| Networking Tour – Sunday, October 20, 2024 |  |
|--|--|
| 8:00am -<br>5:30pm                         | Full-day Networking Tour to Niagara Falls  Meet at pick-up location and take bus to Niagara for lunch and tour |
| 6:00pm -<br>8:30pm                         | Welcome Dinner, Pre-Quiz  At the venue, participants must bring laptop to complete pre-quiz                    |

| Day 1 – Monday, October 21, 2024 |   |
|----------------------------------|---|
| 9:00am –<br>9:15am               | Welcome and Opening Remarks  Babak Abbaszadeh, President and CEO, Toronto Centre  Group Photograph  |
| 9:15am –<br>10:30am              | Session 1: How Financial Systems Contribute to Economic Development<br>Program Leader, Toronto Centre  The roles of the financial sector in an economy. The importance of regulation and supervision in avoiding shocks and promoting sound and inclusive financial systems that will foster sustainable growth, reduce poverty and benefit women and children. How to balance financial sector development considerations with sound financial regulation and supervision.   |
| 10:30am –<br>10:45am             | BREAK   |
| 10:45am –<br>12:15pm             | Session 1 (Cont'd): How Financial Systems Contribute to Economic Development  |
| 12:15pm –<br>1:15pm              | LUNCH   |
| 1:15pm –<br>3:00pm               | Session 2: Regulation and Supervision  Program Leader, Toronto Centre  Overview of the key internationally agreed standards for regulation and supervision designed to promote sound financial systems. Policy objectives and principles for financial regulation and supervision.  Alternative approaches which might be most suitable in particular national circumstances. The nature of law and regulation governing the various components of the financial sector and the range of approaches taken in different jurisdictions. |

| Day 1 – Monday, October 21, 2024 |  |
|----------------------------------|--|
| 3:00pm –<br>3:15pm               | BREAK  |
| 3:15pm –<br>4:15pm               | Session 2 (Cont'd): Regulation and Supervision |
| 4:15pm –<br>5:00pm               | Q&A and Evaluation                             |

| Day 2 – Tuesday, October 22, 2024 |  |
|-----------------------------------|--|
| 9:00am –<br>9:15am                | Ideas I Will Use   |
| 9:15am –<br>11:00am               | Session 3: Risk-Based Supervision  Program Leader, Toronto Centre  Developing, implementing, and enhancing risk-based supervision. |
| 11:00am –<br>11:15am              | BREAK  |
| 11:15am –<br>12:30pm              | Session 3 (Cont'd): Risk-Based Supervision   |
| 12:30pm –<br>1:30pm               | LUNCH  |
| 1:30pm –<br>2:45pm                | Session 3 (Cont'd): Risk-Based Supervision   |
| 2:45pm –<br>3:00pm                | BREAK  |
| 3:00pm –<br>4:15pm                | Session 3 (Cont'd): Risk-Based Supervision   |
| 4:15pm –<br>5:00pm                | Q&A and Evaluation   |

| Day 3 – Wednesday, October 23, 2024 |  |
|-------------------------------------|--|
| 9:00am –<br>9:15am                  | Ideas I Will Use   |
| 9:15am –<br>10:30am                 | Session 4: Consolidated and Conglomerate Supervision  Program Leader, Toronto Centre  Overview of the different types of financial groups, including financial conglomerates, and the nature of the risks they can pose. Regulatory and supervisory tools that can be used to conduct effective consolidated group-wide supervision. |
| 10:30am –<br>10:45am                | BREAK  |
| 10:45am –<br>12:15pm                | Session 4 (Cont'd): Consolidated and Conglomerate Supervision  |
| 12:15pm –<br>1:15pm                 | LUNCH  |
| 1:15pm –<br>3:00pm                  | Session 5: Credit Risk Supervision  Program Leader, Toronto Centre  Understanding the nature of credit risk in the different financial sectors and how they are managed by the financial institutions. Supervisory expectations for the risk governance structure within the financial institutions.                                 |
| 3:00pm –<br>3:15pm                  | BREAK  |
| 3:15pm –<br>4:15pm                  | Session 5 (Cont'd): Credit Risk Supervision  |

| Day 3 – Wednesday, October 23, 2024 |                    |
|-------------------------------------|--------------------|
| 4:15pm –<br>5:00pm                  | Q&A and Evaluation |

| Day 4 – Thursday, October 24, 2024 |  |
|------------------------------------|--|
| 9:00am –<br>9:15am                 | Ideas I Will Use   |
| 9:15am –<br>10:30am                | Session 6: Insurance Risk Supervision  Program Leader, Toronto Centre  Understanding the nature of insurance risk and how it is managed by the financial institutions. Supervisory expectations for the risk governance structure within the financial institutions.                           |
| 10:30am –<br>10:45am               | BREAK  |
| 10:45am –<br>12:15pm               | Session 6 (Cont'd): Insurance Risk Supervision   |
| 12:15pm –<br>1:15pm                | LUNCH  |
| 1:15pm –<br>3:00pm                 | Session 7: Conduct Risk Supervision  Program Leader, Toronto Centre  The nature of conduct and market abuses in financial markets. Objectives that conduct regulation and supervision seek to achieve, and supervisory and enforcement approaches to promote customer and investor protection. |
| 3:00pm –<br>3:15pm                 | BREAK  |
| 3:15pm –<br>4:15pm                 | Session 7 (Cont'd): Conduct Risk Supervision   |

| Day 4 – Thursday, October 24, 2024 |                    |
|------------------------------------|--------------------|
| 4:15pm –<br>5:00pm                 | Q&A and Evaluation |

| Day 5 – Friday, October 25, 2024 |  |
|----------------------------------|--|
| 9:00am –<br>9:15am               | Ideas I Will Use   |
| 9:15am –<br>10:30am              | Session 8: Operational and Liquidity Risks Supervision  Program Leader, Toronto Centre  Understanding the nature of operational and liquidity risks in the different financial sectors and how they are managed by the financial institutions. Supervisory expectations for the risk governance structure within the financial institutions. |
| 10:30am –<br>10:45am             | BREAK  |
| 10:45am –<br>12:15pm             | Session 8 (Cont'd): Operational and Liquidity Risks Supervision  |
| 12:15pm –<br>1:15pm              | LUNCH  |
| 1:15pm –<br>3:00pm               | Session 9: Supervising Corporate Governance  Program Leader, Toronto Centre  Principles and good practices for licensing and authorizing financial institutions.   |
| 3:00pm –<br>3:15pm               | BREAK  |
| 3:15pm –<br>4:15pm               | Session 9 (Cont'd): Supervising Corporate Governance   |
| 4:15pm –<br>5:00pm               | Q&A and Evaluation   |

| Day 6 – Monday, October 28, 2024 |  |
|----------------------------------|--|
| 9:00am –<br>9:15am               | Ideas I Will Use   |
| 9:15am –<br>10:30am              | Session 10: Climate and Biodiversity Related Risks  Program Leader, Toronto Centre  Understanding climate-related risks and the potential impacts on inherent risks, financial stability, and financial inclusion. |
| 10:30am –<br>10:45am             | BREAK  |
| 10:45am –<br>12:15pm             | Session 10 (Cont'd): Climate and Biodiversity Related Risks  |
| 12:15pm –<br>1:15pm              | LUNCH  |
| 1:15pm –<br>3:00pm               | Session 11: Licensing and Authorization  Program Leader, Toronto Centre  Standards and good practices for supervising the financial institution internal controls.   |
| 3:00pm –<br>3:15pm               | BREAK  |
| 3:15pm –<br>4:15pm               | Session 11 (Cont'd): Licensing and Authorization   |
| 4:15pm –<br>5:00pm               | Q&A and Evaluation   |

| Day 7 – Tuesday, October 29, 2024 |  |
|-----------------------------------|--|
| 9:00am –<br>9:15am                | Ideas I Will Use   |
| 9:15am –<br>10:15am               | Session 12: Supervisory Capital  Program Leader, Toronto Centre  The nature of regulatory capital and capital management requirements for different types of financial institutions and their relevance to supervision.  |
| 10:15am –<br>10:30am              | BREAK  |
| 10:30am –<br>11:30pm              | Session 12 (Cont'd): Supervisory Capital   |
| 11:30pm –<br>12:15pm              | Session 13: Cross-border Supervisory Cooperation  Program Leader, Toronto Centre  Objectives and principles underlying cross-border supervisory cooperation, key challenges requiring cooperation, and appropriate regulatory and supervisory approaches to manage the challenges. |
| 12:15pm –<br>1:15pm               | LUNCH  |
| 1:15pm –<br>2:15pm                | Session 13 (Cont'd): Cross-border Supervisory Cooperation  |
| 2:15pm –<br>3:00pm                | Session 14: Anti-Money Laundering and Countering Terrorist Financing  Program Leader, Toronto Centre  Supervisory challenges in assessing the effectiveness of institutions' anti-money laundering and counter-terrorist financing arrangements.                                   |

| Day 7 – Tuesday, October 29, 2024 |   |
|-----------------------------------|---|
| 3:00pm –<br>3:15pm                | BREAK   |
| 3:15pm –<br>4:15pm                | Session 14 (Cont'd): Anti-Money Laundering and Countering Terrorist Financing |
| 4:15pm –<br>5:00pm                | Q&A and Evaluation  |

| Day 8 – Wednesday, October 30, 2024 |   |  |
|-------------------------------------|---|--|
| 9:00am –<br>9:15am                  | Ideas I Will Use  |  |
| 9:15am –<br>10:30am                 | Session 15: Internal Controls  Program Leader, Toronto Centre  Standards and good practices for supervising financial institution governance and culture. |  |
| 10:30am –<br>10:45am                | BREAK   |  |
| 10:45am –<br>12:15pm                | Session 15 (Cont'd): Internal Controls  |  |
| 12:15pm                             | LUNCH AT CN TOWER   |  |

**No session after lunch**. This will give participants additional time to complete any outstanding quizzes and re-read the comprehensive case study for the exam on Friday.

| Day 9 – Thursday, October 31, 2024 |  |
|------------------------------------|--|
| 9:00am –<br>9:15am                 | Ideas I Will Use   |
| 9:15am –<br>10:30am                | Session 16: Problem Institutions, Recovery Planning and Resolution  Program Leader, Toronto Centre  When to intervene to deal with problems at financial institutions. The range of intervention tools available to supervisors and how to use them. The purpose and nature of recovery plans prepared by financial institutions and their relevance to overall risk management. Supervisory guidelines for development, use and governance of recovery plans, and means for supervising institutions' plans. Planning for and managing the failure of financial institutions while minimizing disruption to the financial system and economy. |
| 10:30am –<br>10:45am               | BREAK  |
| 10:45am –<br>12:15pm               | Session 16 (Cont'd): Problem Institutions, Recovery Planning and Resolution  |
| 12:15pm –<br>1:15pm                | LUNCH  |
| 1:15pm –<br>3:30pm                 | Session 16 (Cont'd): Problem Institutions, Recovery Planning and Resolution  |
| 3:30pm –<br>3:45pm                 | BREAK  |
| 3:45pm –<br>4:30pm                 | Q&A and Evaluation   |

| Day 9 – Thursday, October 31, 2024 |   |  |
|------------------------------------|---|--|
| 4:30pm –<br>5:00pm                 | Session 17: Examination based on a Comprehensive Case Study – Overview  Program Leaders, Toronto Centre  An overview of how the exam session will run tomorrow. |  |

| Day 10 – Friday, November 1, 2024 |  |
|-----------------------------------|--|
| 9:00am –<br>9:15am                | Ideas I Will Use   |
| 9:15am –<br>10:00am               | Session 17: Examination based on a Comprehensive Case Study – Part 1  Program Leaders, Toronto Centre  An examination based on a comprehensive case study which provides the opportunity to apply some key concepts covered in the course. |
| 10:00am –<br>10:15am              | BREAK  |
| 10:15am –<br>11:35am              | Session 17 (Cont'd): Examination based on a Comprehensive Case Study – Part 2  |
| 11:35am –<br>11:50am              | BREAK  |
| 11:50am –<br>12:50pm              | Session 17 (Cont'd): Examination based on a Comprehensive Case Study – Part 3  |
| 12:50pm –<br>1:45pm               | LUNCH  |
| 1:45pm –<br>3:00pm                | Session 17 (Cont'd): Examination based on a Comprehensive Case Study – Part 4  |
| 3:00pm –<br>3:30pm                | Final Program Evaluation and Closing Ceremony  |

| Day 10 – Friday, November 1, 2024 |                |
|-----------------------------------|----------------|
| 3:30pm                            | END OF PROGRAM |